

TARC Organizational Long-Term Development

Evolution and focus on the (African) Key-Employees



Christian R. Gutzwiller, TARC Program Management, interim Chairman TARC Ltd. July 25th 2022, v33



TARC Roles and Responsibilities TARC Operator (as of 2028ff on)

vs. TARC/VC/FGH PGM Management (Project of 2021-2027)

int. CEO: David Uwah (South Africa/SADC/SARA) TARC Business Case, Internal Audit, HRM, Stakeholder-, Procurement-, Investor-, Key-Partner-& Service Management	Program Management: Chukwuma Magnus Nwakamma CIO.: Said Kamal (VC/Financial Gravity Hub, Casablanca) with Christian R. Gutzwiller TARC Investment Mgmt Morocco
int. CFO: Jean-Claude Rochat (Switzerland) Financial Management, Accounting, Controlling, Risk & QA	Deputy.: Joshua Adotey (Ghana) TARC Risk Management, Financial Mgmt, QA
int. COO: Matlou Chris Mathapo (South Africa/SADC) Operations, Infrastructure, ICT, HR Onboarding, Taxes/Fees	Deputy.: Emmanuel K. Eduam (Ghana) Operations, ICT, Infrastructure, Government
CMO: Rose Amuso Ayee (Ghana) Marketing, Acc. Mgmt, Business Development Ghana	Deputy.: Joseph EKAY Mensah (Ghana/Nigeria) Account Management and Bus. Dev. ECOWAS
Legal & Compliance: Frances-Yvonne Igweh (UK/Africa) CSO Jean-Laurent Gatera (Rwanda)	Deputy.: Dr. Manfred Puchner (Austria) Contract Management, NDA, LOI, MOU, Insurance
Civil Eng: Andreas Rehwinkel (South Africa/SADC) Civil- and Railway Engineering Services	Deputy.: Samuel Bekoe (Ghana) Civil- and Railway Engineering Services
Communication Officer: Adaku Pauline Abel-Osuji TARC Communication Strategist	

TARC Program Management takes over in a first Phase future Operator Responsibilities (set-up)



TARC Long Term Development – Evolution

As Input for Stakeholders, Chamber of Commerce and Industries, Investment Promotion Centers, Governments and AU/AUC with the Africa Rural Fund

4 possible Development Phases of TARC (45-60 years)

TARC Program/Project

Set-up 2021-2027 Project/Construction

- :: Private Investment
- :: Strategic Partners
- :: Long lasting
 Government
 approvals (MOU)
 for a min. of 35
 years

TARC Ltd. (Operation)

Operation 2028-2055 DBFOM

- :: Profit Center
 Approach Phase 1
- :: Enhance TARC
 Phase 2 (East) and
 Phase 3 (North/EU)
- :: Include North Africa

TARC Open Market

Open Market 2056-2063 BOT

- :: Open Competition in each Country for Railway Operation
- :: Accept further innovative solutions
- :: Connect with EU and Asia

TARC Railway Regulator

Regulator as of 2064 Regulation Services

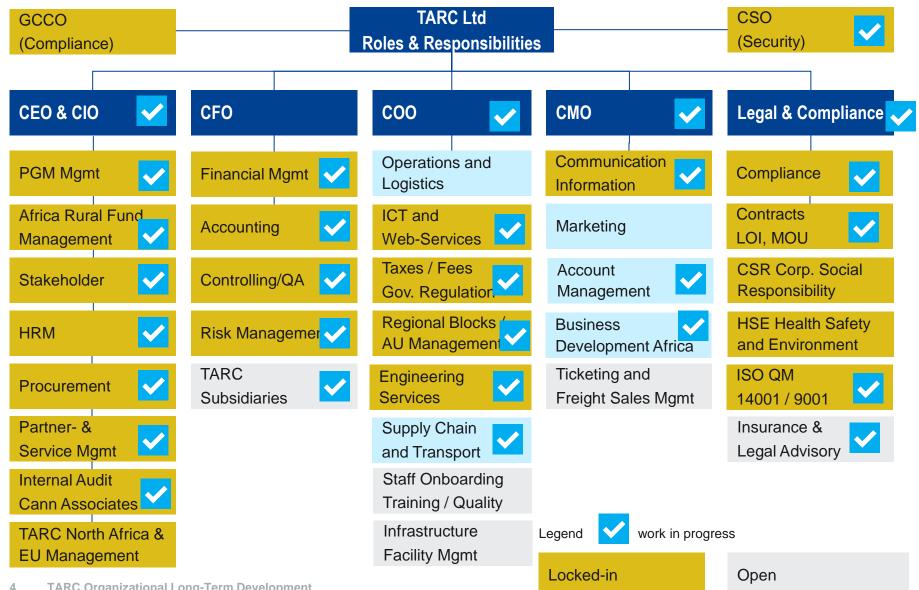
- :: Build Market and Railway Operation Regulations under AfCFTA
- :: Coordination with AU/EU/Asia
- QA and Security and HSE

curity 100%

From TARC Program to Operation (DBFOM) to an open African Railway Market (BOT) and finally to an AU Oversight and Regulatory Body for the AfCFTA in 2064 (AU Agenda 2063)



TARC Organization (Departments)



TARC Organization (Countries and REC's – as of July 2022)



		People Who is Who @ TARC		Pauline Abel-Osuji AUDA NEPAD-PIDA
TARC Ltd.	EAS	WAS	CAS	SAS
David Uwah, int. CEO	Felix Otieno ODERA Lead (Kenya)	Jose EKAY Mensah Lead (ECOWAS)	Fidele Kyungu, Lead (DRC / Rep. Congo)	Andreas Rehwinkel Lead (South Africa)
Chukwuma Magnus Nwakamma, PGM	Jessie Kamau (for Kenya)	Samuel Bekoe (for Ghana)	Emmanuel Mwamba (for DRC)	Nyevero Mudzuri (Zimbabwe)
Jean-Claude Rochat, int. CFO	Jean-Laurent Gatera (for Rwanda)	Kalifa Traore (for Ivory Coast)	Leopold Tchakonte (for Cameroon)	Lionel Uithaler (for South Africa)
Matlou Chris Mathapo, int. COO	Prof. Abdullahi Nur (for Somalia)	Jean-L. Medetonou (for Benin / Togo)	Dr. Alan Billy Lubansa (for Zambia)	Johan Laubscher (for Namibia)
Communication Pauline Abel-Osuji	Paul Kizito (for Uganda)	Saidou Sidy Basse (Senegal)	Henda D. Claro (for Angola)	Gafaone Rantshilo (for Botswana)
Frances-Yvonne Igweh, L&C	Eng. Lilian Sengingo (for Tanzania)	Alpha O. Jammeh (Guinea / G-Bissau)	Georges BOLUNZA- MOLELI (CAR)	Itan Dion Matanhire (for Mozambique
N.N. Logistics Advisory	Sileshi Workineh M. (for Ethiopia)	Nana Mintah (Liberia)	Norel Obambi, (Rep. of The Congo)	Audrey Mwala (for Malawi)
Rose Amuso Ayee, Account Mgt	John Ndikumwami (for Burundi)	Pascal Amanfo (Nigeria)	Chrystel Limbourg, (Gabon)	Seshophe Mabote (for Lesotho)
Internal Audit JPCann Associates	Jacob Kuol Mawut (for South Sudan)	Alpha O. Jammeh (The Gambia)	Lucio J. S. Bosochi (Equatorial Guinea)	Eswatini
5 TARC Organizational Lor	ng-Term Development	Fasineh B. Kamara (Sierra Leone)	Niger,Tchad,Sudan, Djibouti, Somaliland	Mali, Burkina Faso, Mauretania



TARC Organization (Special Functions and Experts)

TARC Specialists / Experts					
Civil Engineering	Freight & Supply Chain (port, airport)	Transport Planning & Design (land/air)	Railway Engineer & Electrification	Other Experts	
Andreas Rehwinkel (South Africa)	Deon Ferreira (for South Africa)	Dragan Djordjevic (EGIS / Serbia)	Ph.D. Celestin Nkundineza (TFS)	David Baxter Head PPP-Consulting	
Magnus Helby (Quantm-Software)	Frans van der Walt (for SSA)	Fredrick Oshunniyi (Lead Techn. Engr.)	Dr. Demian Dorun (Germany / Romania)	Nicolo Sofia Procurement	
Jean-Luc Mede- tonou (Benin/Togo)	Prof. Gerrishon Ikiara (for Kenya)	Investigation / RM and Security	B.Chukwuma Unije (Nigeria)	Dr. Innocent Uwuijaren (Techn./Hydrogen)	
Stanislas S. Anatovi (Benin/Togo)	Investment & Fund Management	Jean-Laurent Gatera (TARC CSO Rwanda)	Business Case Project Mgmt	TARC Business Development	
Kalifa Traore (Ivory Coast)	Christian Gutzwiller (Investors, Tx-Adv.)	Nene Kodjoe (USA/Ghana)	Giuseppe Rapone (Italy - FS)	Jürgen Maier, CH, (Mobility Adv. & QA)	
Samuel Bekoe (Ghana)	Jean-Bosco Senani (Nordic Countries)	Trei McMullen (USA)	Marie Louis Banza (Leg&Compl. CEWA)	Jorge Ochoa (Portugal/Angola)	
Kossi Fioklou (Ghana)		Paul Nevins (USA/Ghana)	Dawie Moller (Bus Dev. Namibia)	Soren Jensen TARC North Africa	
Jacquiline Massao (Tanzania/Space Sc)		Walter Scharf / RM (South Africa)	Jose EKAY Mensah (Ghana - Nigeria)	Frans van der Walt (for South Africa)	



Preliminary TARC Financials

2020 (Assessment Business Case)

AU 4 Regions in SSA

4 TARC Core REC Teams

:: EAS (East)

:: CAS (Central)

:: WAS (West)

:: SAS (South)

:: Ressorces staffed TARC

Approx.

3.0 Mio EUR



12%

2021 (Planning / Techn. Feasability)

Techn. Feasability Studies

All Regions in Africa

:: EAS

:: CAS

:: WAS

:: SAS

:: EU/AU Commitments

Approx.

22.0 Mio EUR



88%

Construction TARC Phase 1

Start 2022-2026

Avg. 500-1800km per Country

:: Completion by 2026/27

:: Start Operation 2027/28

:: Rolling Stock and Operator

:: ICT and Ticketing Systems

:: Infrastructure / Hubs

Approx.

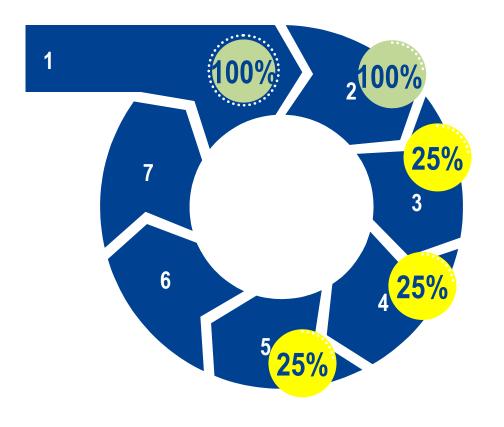
300 Bill. EUR



0%



TARC 8 Evolution Steps



TARC Evolution

1 TARC Programme Management

2 TARC Ltd. HQ in Ghana (WAS)

3 TARC Ltd. Sub. EAS

4 TARC Ltd. Sub. CAS

5 TARC Ltd. Sub. SAS

6 TARC Ltd. End Construction

7 TARC Ltd. Begin TARC Operations

8 TARC Railway Regulator for AfCFTA



Thank you for your attention

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